



CHAPTER 3:

ASEAN Health Cluster 3 on Strengthening Health Systems and Access to Care Work Programme 2026-2030

STRENGTHENING HEALTH SYSTEMS AND ACCESS TO CARE

Accessible. Integrated.
People-centered



ASEAN HEALTH CLUSTER 3

STRENGTHENING HEALTH SYSTEMS AND ACCESS TO CARE

WORK PROGRAMME 2026-2030

ALIGNMENT WITH ASCC STRATEGIC PLAN 	Strategic Measures:  4.1.4 / 4.1.5 / 4.1.9  5.1.3
ALIGNMENT WITH UN SUSTAINABLE DEVELOPMENT AGENDA 	GOALS   SDG Goal #1 End poverty in all its forms everywhere (indirectly)  SDG Goal #2 End hunger, achieve food security and improved nutrition and promote sustainable agriculture (indirectly)  SDG Goal #3 Ensure healthy lives and promote well-being for all at all ages (Targets 3.7, 3.8, 3.c)  SDG Goal #11 Make cities and human settlements inclusive, safe, resilient and sustainable (indirectly)  SDG Goal #17 Strengthen the means of implementation and revitalize the global partnership for sustainable development (Targets 17.9, 17.16, 17.18)
CLUSTER GOALS 	1 To provide the ASEAN Community with universal access to safe, affordable, quality, efficient, and holistic healthcare, and essential medical supplies, including traditional, complementary and integrative medicine 2 To advance healthcare delivery by adapting and working towards innovation and digital health technology. 3 To promote healthcare delivery to special populations, including women, children and migrant workers³

²¹ AHC 3 definition of “special populations” to comprise documented migrants including migrant workers, women/mothers and children. Special populations is also defined in accordance with country context and prevailing national laws and regulations of AMS.

³² The definition of migrant workers is based on the ASEAN’s Consensus on the Protection and Promotion of the Rights of Migrant Workers, 2017.



CLUSTER STRATEGIES

- Strengthening performance in resilient health system development
- Advocating for improved access to safe, affordable, quality, efficient and holistic healthcare, and essential medicines and vaccines, traditional, complementary and integrative medicine equitably for the ASEAN people, including special populations
- Promoting the attainment of vaccine and drug security and self-reliance by accelerating the operationalisation of the ASEAN Vaccine Security and Self-Reliance (AVSSR) and ASEAN Drug Security and Self-Reliance (ADSSR) strategies
- Developing and implementing the regional framework for ASEAN Diagnostic Security and Self-Reliance (ADXSSR).
- Promoting the development and utilisation of interoperable and secure health information system and knowledge management system for the ASEAN health sector to access health-related knowledge and information.
- Promoting the utilisation of digital health technology, R&D and innovations, in advancing health system and access to care.
- Advocating for adequate levels of health resources, which include Human Resources for Health (HRH) and health financing.



CLUSTER HEALTH PRIORITIES

1. Health Priority 11: Traditional, Complementary and Integrative Medicine
2. Health Priority 12: Reproductive, Maternal, Neonatal and Child Health
3. Health Priority 13: Universal Health Coverage, including Health Financing and Health Service Delivery
4. Health Priority 14: Migrants' Health
5. Health Priority 15: Vaccines, Therapeutics and Diagnostics Development, Security and Self-reliance
6. Health Priority 16: Human Resource for Health
7. Health Priority 17: Digital Health and Health Information System

PROGRAMME OBJECTIVES

11. Traditional, Complementary and Integrative Medicine	1. To improve the regional approach to traditional, complementary and integrative medicine through regional benchmarking, knowledge exchange, development of regulatory frameworks, and capacity building among ASEAN Member States.
12. Reproductive, Maternal, Neonatal and Child Health	2. To improve equitable access to quality reproductive, maternal, neonatal and child health services in ASEAN by enhancing health programmes such as on immunization, service delivery and regional collaboration for women, newborns and children
13. Universal Health Coverage, including Health Financing and Health Service Delivery	3. To support AMS in achieving Universal Health Coverage by strengthening health financing and health service delivery system, promoting the use of health technology assessment (HTA), and ensuring equitable access to safe, affordable and quality healthcare services including for special populations
14. Migrants' Health	4. To enhance AMS health systems' capacity and capability through the regional implementation of the ASEAN Framework on Health Coverage for Documented Migrants including Migrant Workers and Special Populations to improve health coverage and access to essential health services for documented migrants including migrant workers and special population
15. Vaccines, Therapeutics and Diagnostics Development, Security and Self-reliance	5. To promote vaccines, therapeutics and diagnostics (VTD) security and self-reliance, support national regulatory authorities towards international standards, address substandard and falsified medicines (SFM), and irrational use of medicines
16. Human Resource for Health	6. To strengthen regional collaboration in ensuring adequate human resources for health (HRH) through improved health workforce planning and capacity building
17. Digital Health and Health Information System	7. To enhance health information systems in AMS and the region and explore appropriate digital health technologies to support health systems and enable evidence-based medical and public health decision-making across ASEAN





PROGRAMME KEY PERFORMANCE TARGETS

11. Traditional, Complementary and Integrative Medicine

1. By 2030, AMS capacity on traditional, complementary and integrative medicine enhanced through the conduct of regional capacity building activities with at least 80% of AMS participation
2. By 2030, regional collaboration on traditional, complementary and integrative medicine strengthened through the finalisation and dissemination of ASEAN guidelines

12. Reproductive, Maternal, Neonatal and Child Health

3. By 2029, regional collaboration on maternal, neonatal and child health strengthened through the documentation of best practices and experiences of all AMS

13. Universal Health Coverage, including Health Financing and Health Service Delivery

4. By 2030, UHC related knowledge and experiences shared through regional platforms, with the participation of all AMS
5. By 2030, AMS capacities and capabilities on HTA strengthened through the conduct of at least one regional dialogue and one capacity building activity
6. By 2030, regional cooperation enhanced through the development and dissemination of guidance for HTA on TCIM

14. Migrants' Health

7. By 2030, implementation of the ASEAN Framework strengthened through the finalisation and endorsement of a regional Plan of Action

PROGRAMME KEY PERFORMANCE TARGETS

15. Vaccines, Therapeutics and Diagnostics Development, Security and Self-reliance

8. By 2030, regional coordination and collaboration on substandard and falsified medicine established through information sharing and capacity building for national regulatory authorities.
9. By 2030 ASEAN Pharmaceutical Regulatory Framework (APRF) Agreement endorsed by SOMHD
10. By 2030, regional collaboration initiated on clinical research through the development and dissemination of the regional situational analysis report and conduct of regional consultative activities.
11. By 2030, coordination on regional mechanism on VTD pooled procurement and stockpiling initiated.
12. By 2030, ALD on ADxSSR adopted and operationalised and ASEAN Regional Framework on ADxSSR endorsed by all AMS

16. Human Resource for Health

13. By 2030, a situational analysis report developed or at least one regional training of trainers conducted to strengthen leadership capacity among young nurses and midwives in responding to the potential pandemic in the future

17. Digital Health and Health Information System

14. By 2030, AMS capabilities in the use of digital health technologies and health information system strengthened through the operationalisation and implementation of ASEAN digital platforms





PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	LEAD / CO-LEAD COUNTRY	TIMELINE	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
CORE ACTIVITIES							
HEALTH PRIORITY 11: TRADITIONAL, COMPLEMENTARY AND INTEGRATIVE MEDICINE							
To improve the regional approach to traditional, complementary and integrative medicine through regional benchmarking, knowledge exchange, development of regulatory frameworks, and capacity building among ASEAN Member States.	By 2030, AMS capacity on traditional, complementary and integrative medicine enhanced through the conduct of regional capacity building activities with at least 80% of AMS participation	1. Seminar on Traditional, Complementary and Integrative Medicine	• Increase knowledge among TCIM stakeholders that attended the capacity building activity • Seminar report developed	Malaysia	2028- 2030	n.a	MOH Malaysia
	By 2030, regional collaboration on traditional, complementary and integrative medicine strengthened through the finalisation and dissemination of ASEAN guidelines	2. Conduct Benchmarking of Traditional, Complementary and Integrative Medicine (TCIM) Practices	• Regional baseline report on TCIM practices and integration developed • Strategic policy brief on TCIM to inform future ASEAN health governance developed • Guideline on Traditional Medicine-based Health Management developed • ASEAN framework for TCIM developed.	Thailand	2027- 2030	n.a	MOH Thailand ACCF (TBC)

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CORE ACTIVITIES							
HEALTH PRIORITY 12: REPRODUCTIVE, MATERNAL, NEONATAL AND CHILD HEALTH							
[No core activity identified under this Health Priority.]							
HEALTH PRIORITY 13: UNIVERSAL HEALTH COVERAGE, INCLUDING HEALTH FINANCING AND HEALTH SERVICE DELIVERY							
To support AMS in achieving Universal Health Coverage by strengthening health financing and health service delivery system, promoting the use of health technology assessment (HTA), and ensuring equitable access to safe, affordable and quality healthcare services including special populations.	By 2030, UHC related knowledge and experiences shared through regional platforms, with the participation of all AMS	3. Conduct UHC knowledge, information sharing and capacity building among AMS	• Increased understanding of UHC implementation and approaches among AMS • Strengthened knowledge-sharing of UHC in the national level	Thailand	2026- 2030	n.a	Thailand and joint funding from partners
	By 2030, AMS capacities and capabilities on HTA strengthened through the conduct of at least one regional dialogue and one capacity building activity	4. HTA capacity building in ASEAN through policy dialogues and training	• Delivery of regional and or country-level HTA capacity building training • Convening of policy dialogue to strengthen HTA, evidence-informed decision making, and priorities setting across AMS	Thailand	2026- 2030	n.a	Thailand and multiple partners

AHC Work Programme Categories:

- a. **CORE** – activities that are agreed to be implemented commencing in 2026
- b. **ESSENTIAL** – activities that are agreed to be implemented in the mid-term
- c. **EXPANDED** – activities that are agreed to be implemented from the mid-term and after the reassessment





PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	LEAD / CO-LEAD COUNTRY	TIMELINE	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
CORE ACTIVITIES							
HEALTH PRIORITY 14: MIGRANTS' HEALTH							
To enhance AMS health systems' capacity and capability through the regional implementation of the ASEAN Framework on Health Coverage for Documented Migrants including Migrant Workers and Special Populations to improve health coverage and access to essential health services for documented migrants including migrant workers and special population.	By 2030, implementation of the ASEAN Framework strengthened through the finalisation and endorsement of a regional Plan of Action	5. Develop the Plan of Action for the ASEAN Framework Health Coverage for Documented Migrants including Migrant Workers and Special Populations	• Plan of Action to operationalise the ASEAN Framework	Philippines and Indonesia	2027 - 2030	SOMSWD SLOM	IOM
HEALTH PRIORITY 15: VACCINES, THERAPEUTICS AND DIAGNOSTICS DEVELOPMENT, SECURITY AND SELF-RELIANCE							
To promote vaccines, therapeutics and diagnostics (VTD) security and self-reliance, support national regulatory authorities towards international standards, address substandard and falsified medicines (SFM), and irrational use of medicines.	By 2030, regional coordination and collaboration on substandard and falsified medicine established through information sharing and capacity building for national regulatory authorities.	6. Encourage and support reporting to the WHO Global Surveillance and Monitoring system for SFM, vaccines and in vitro diagnostics.	• Regional training on global surveillance and monitoring system on SFM, vaccine and IVD • Established protocol on risk-based sampling and testing	Cambodia and Myanmar	2027 - 2030	ACCSQ-PPWG	Cambodia WHO TGA USP Development Partners

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CORE ACTIVITIES							
		7. Regional Support and Training for NRA Institutional Development in Compliance with International Standards/WHO	• Technical workshop on registration and laboratory testing • Harmonised guideline on GxP including Good Storage Practice • Strengthened the regional pharmacovigilance network	Cambodia	2027 - 2029	ACCSQ-PPWG	Cambodia WHO TGA USP Development Partners
	By 2030 ASEAN Pharmaceutical Regulatory Framework (APRF) Agreement endorsed by SOMHD	8. Finalise and endorse the APRF Agreement	• APRF Agreement endorsed by SOMHD	AHC 3	2026 - 2030	ACCSQ-PPWG	n.a.
	By 2030, regional collaboration initiated on clinical research through the development and dissemination of the regional situational analysis report and conduct of regional consultative activities.	9. Enhance sponsored clinical trial ecosystem in ASEAN: ASEAN Prosperity Through Industry Sponsored Clinical Trial (ISCT)	• Framework of proposed initiatives to prosper ASEAN through ISCT developed • Analysis report	Malaysia	2027 - 2030	ACCSQ-PPWG, AEC (TBC)	Clinical Research Malaysia (CRM) Fund and AMS participants

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CORE ACTIVITIES							
	By 2030, coordination on regional mechanism on VTD pooled procurement and stockpiling initiated	10. Develop and coordinate a regional mechanism for pooled procurement and stockpiling of VTD (integrated AVSSR, ADSSR and ADxSSR)	At least one consultative meeting among AVSSR, ADSSR, and ADxSSR focal points conducted	Indonesia, Thailand and Malaysia	2028 - 2030	AHC 2 PPWG	Development Partners
	By 2030, ALD on ADxSSR adopted and operationalised and ASEAN Regional Framework on ADxSSR endorsed by all AMS	11. Adoption and operationalisation of ALD on ADxSSR and the development of ADxSSR Regional Framework	- ALD on ADxSSR adopted - ADxSSR Framework finalised and endorsed	Indonesia	2026 - 2027	n.a	ERIA, Development Partners
HEALTH PRIORITY 16: HUMAN RESOURCE FOR HEALTH							
To strengthen regional collaboration in ensuring adequate human resources for health (HRH) through improved health workforce planning and capacity building	By 2030, a situational analysis report developed or at least one regional training of trainers conducted to strengthen leadership capacity among young nurses and midwives in responding to the potential pandemic in the future.	12. Strengthening Young Nurses and Midwives Leadership in Responding to Future Pandemics Based on Lessons Learned from the COVID-19 Pandemic: Regional Training of Trainers	- Situational analysis and training need assessment for young nurses and midwives across AMS completed - Leadership capacity, pandemic preparedness, and regional peer networking among young nurses and midwives among AMS strengthened	Thailand	2026 - 2028	n.a	ASEAN-UK HSP Programme

PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	LEAD / CO-LEAD COUNTRY	TIMELINE	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
CORE ACTIVITIES							
HEALTH PRIORITY 17: DIGITAL HEALTH AND HEALTH INFORMATION SYSTEM							
To enhance health information systems in AMS and the region and explore appropriate digital health technologies to support health systems and enable evidence-based medical and public health decision-making across ASEAN.	By 2030, AMS capabilities in the use of digital health technologies and health information system strengthened through the operationalisation and implementation of ASEAN digital platforms	13. ASEAN Health Knowledge Management Platform	- Phase 2 and 3 of AHKMP conducted. - Sustainability study conducted.	Indonesia and Philippines	2026 - 2028	AHC 1, 2, 4	ASEAN-UK HSP Programme
		14. Working toward the development of regional implementation framework on ASEAN health information interoperability to enable seamless cross-border health data exchange with ASEAN Member States championing person-mediated health information sharing as a trusted and centred approach	Concept of regional framework on ASEAN health information interoperability developed	Malaysia	2026 - 2030	AHC 2 APSC	MOH Malaysia Participating AMS

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ESSENTIAL ACTIVITIES							
HEALTH PRIORITY 11: TRADITIONAL, COMPLEMENTARY AND INTEGRATIVE MEDICINE							
To improve the regional approach to traditional, complementary and integrative medicine through regional benchmarking, knowledge exchange, development of regulatory frameworks, and capacity building among ASEAN Member States.	By 2030, regional collaboration on traditional, complementary and integrative medicine strengthened through the finalisation and dissemination of ASEAN guidelines	1. Establishment of the ASEAN Guidelines on the Development of the National Regulatory Framework for TCIM Practice and Practitioners	• ASEAN Guidelines on the Development of the National Regulatory Framework for TCIM Practice and Practitioners	Malaysia and Philippines	2028 - 2030	n.a	MOH Malaysia and DOH Philippines WHO (TBC)
HEALTH PRIORITY 12: REPRODUCTIVE, MATERNAL, NEONATAL AND CHILD HEALTH							
To improve equitable access to quality reproductive, maternal, neonatal and child health services in ASEAN by enhancing health programmes such as on immunization, service delivery and regional collaboration for women, newborns and children.	By 2029, regional collaboration on maternal, neonatal and child health strengthened through the documentation of best practices and experiences of all AMS	1. Sharing of best practices and regional learning exchanges towards the achievements of the SDGs in Maternal, Neonatal and Child Health 2. A compendium of best practices developed	• A compendium of best practices developed	Philippines	2028 - 2029	AHC 1 AHC 2 SOMED SOMSWD	DOH Philippines

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- a. **CORE** – activities that are agreed to be implemented commencing in 2026
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PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	LEAD / CO-LEAD COUNTRY	TIMELINE	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
ESSENTIAL ACTIVITIES							
HEALTH PRIORITY 13: UNIVERSAL HEALTH COVERAGE, INCLUDING HEALTH FINANCING AND HEALTH SERVICE DELIVERY							
To support AMS in achieving Universal Health Coverage by strengthening health financing and health service delivery system, promoting the use of health technology assessment (HTA), and ensuring equitable access to safe, affordable and quality healthcare services including special populations.	6. By 2030, regional cooperation enhanced through the development and dissemination of guidance for HTA on delivery system, promoting guidance for HTA on the use of health technology assessment (HTA), and ensuring equitable access to safe, affordable and quality healthcare services including special populations.	3. ASEAN Regional Cooperation on the Development of Guidance for HTA on Traditional and Complementary Medicine	- Guidance on HTA for TCIM developed - Report of the scoping review developed	Malaysia	2027 - 2030	n.a	MOH Malaysia
HEALTH PRIORITY 14: MIGRANTS' HEALTH							
[No Essential activity identified under this Health Priority]							
HEALTH PRIORITY 15: VACCINES, THERAPEUTICS AND DIAGNOSTICS DEVELOPMENT, SECURITY AND SELF-RELIANCE							
[No Essential activity identified under this Health Priority]							
HEALTH PRIORITY 16: HUMAN RESOURCE FOR HEALTH							
[No Essential activity identified under this Health Priority]							
Health Priority 17: DIGITAL HEALTH AND HEALTH INFORMATION SYSTEM							
[No Essential activity identified under this Health Priority]							





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EXPANDED ACTIVITIES							
HEALTH PRIORITY 11: TRADITIONAL, COMPLEMENTARY AND INTEGRATIVE MEDICINE							
[No Expanded activity identified under this Health Priority]							
HEALTH PRIORITY 12: REPRODUCTIVE, MATERNAL, NEONATAL AND CHILD HEALTH							
[No Expanded activity identified under this Health Priority]							
HEALTH PRIORITY 13: UNIVERSAL HEALTH COVERAGE, INCLUDING HEALTH FINANCING AND HEALTH SERVICE DELIVERY							
[No Expanded activity identified under this Health Priority]							
HEALTH PRIORITY 14: MIGRANTS' HEALTH							
[No Expanded activity identified under this Health Priority]							
HEALTH PRIORITY 15: VACCINES, THERAPEUTICS AND DIAGNOSTICS DEVELOPMENT, SECURITY AND SELF-RELIANCE							
To promote vaccines, therapeutics and diagnostics (VTD) security and self-reliance, support national regulatory authorities towards international standards, address substandard and falsified medicines (SFM), and irrational use of medicines.	8. By 2030, regional coordination and collaboration on substandard and falsified medicine established through information sharing and capacity building for national regulatory authorities.	1. Intensify advocacy, collaboration and coordination including information sharing between national medicines regulatory authorities with relevant institutions such as criminal justice system and joint operation with police and customs	- Enhanced information sharing with criminal justice system. - Joint operation enforcement with police and custom	Cambodia	2027 - 2030	ASEAN Consultative Committee for Standards and Quality (ACCSQ) - PPWG SOMTC	Cambodia WHO TGA USP Development Partners

PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	LEAD / CO-LEAD COUNTRY	TIMELINE	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
EXPANDED ACTIVITIES							
HEALTH PRIORITY 16: HUMAN RESOURCE FOR HEALTH							
[No Expanded activity identified under this Health Priority]							
HEALTH PRIORITY 17: DIGITAL HEALTH AND HEALTH INFORMATION SYSTEM							
To enhance health information systems in AMS and the region and explore appropriate digital health technologies to support health systems and enable evidence-based medical and public health decision-making across ASEAN.	14. By 2030, AMS capabilities in the use of digital health technologies and health information system strengthened through the operationalisation and implementation of ASEAN digital platforms	2. Strengthening Ear and Hearing Loss Information Management Platform	- Understanding and capacity of AMS to apply digital health tools for ear and hearing care strengthened - Regional collaboration, technical networking, and recommendations for future cooperation under AHC 3 enhanced	Thailand	2026 - 2030	n.a	Thailand WHO (TBC)

AHC Work Programme Categories:

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- c. **EXPANDED** – activities that are agreed to be implemented from the mid-term and after the reassessment





List of Annexes to be attached to the Work Programme 2026-2030 of AHC 3:

1. Annex 1: ASEAN Action Plan for Combating Substandard and Falsified Medicines (SFM) - For reference only.
2. Annex 2: ASEAN Vaccine Security and Self-Reliance (AVSSR) Plan of Action 2026-2030
3. Annex 3: ASEAN Drug Security and Self-Reliance (ADSSR) Strategic Plan of Action and Implementation 2026-2030

Annex 1.

ASEAN Action Plan for Combating Substandard and Falsified Medicines (SFM)

	ACTIVITY	TIMELINE	ACTION BY
Cross-cutting	1. Establish an ASEAN regional network on SF medicines, linked to existing global and regional activities and mechanisms (including the WHO Global Surveillance and Monitoring System as well as the WHO Member State Mechanism) in order to improve coordination, collaboration and avoid duplication of effort and wasted resources.	Medium	ASEC, PPWG*/PMAS
Prevention	2. Education and Awareness Regional awareness campaigns and sharing of advocacy techniques and materials between AMS.	Short, medium	AMS/AHC 3+
	3. Regulatory framework - Review guideline regarding Supply Chain Integrity in each country including its implementation. If needed revised it to be in line with current International Guidance and/or best practices. - Establish a national multi-stakeholder group (if necessary, in each AMS) whose members should consist of the representatives from the relevant government agencies of all AMS and Terms of Reference (ToR) of this group will be developed by each AMS.	Long Medium	AMS/AHC 3+ AMS/AHC 3+





	ACTIVITY	TIMELINE	ACTION BY
Detection	4. Multi-Stakeholder Engagement - Intensification of advocacy, collaboration and coordination including on information sharing between National Medicines Regulatory Authorities with relevant Institutions, including from Criminal Justice System and Joint Operation with Police and Customs (e.g. PANGAEA Operation) in each AMS at ASEAN level - Regional engagement within ASEAN between health authorities and relevant stakeholders, including pharmaceutical industry, to ensure protection of public health.	Short	ASEC, AMS/AHC 3+
	5. Supply Chain Integrity - Develop, improve and regularly update a regional resource of AMS directories of registered medical products and licensed manufacturers, distributors and importers. - Share information between AMS with regard to development and implementation of traceability of medical products.	Medium	AMS+, APC, APRIA
		Medium	AMS/AHC 3+
	6. Border Control Develop a mechanism for enabling regular information exchange concerning suspected SFMs between the regulatory agency and relevant stakeholders, including customs and police in each AMS, as necessary.	Long	AMS/AHC 3+
	7. Reporting Systems - Encourage and support the existing regional reporting of medicines, cosmetics, traditional medicines and health supplements to the ASEAN rapid alert system - Strengthen the regional network of regulatory focal points for SF medicines linked to the WHO Global Focal Point Network and WHO Global Surveillance and Monitoring System - Encourage and support reporting to the WHO Global Surveillance and Monitoring system for SFM, vaccines and in vitro diagnostics.	Short, Medium	PPWG*/PMAS WHO
		Short	PPWG*/PMAS WHO
		Short	AMS/AHC 3, PMAS Focal Point WHO

	ACTIVITY	TIMELINE	ACTION BY
Response	8. Access to laboratories and screening technologies - Regional cooperation (ASEAN Pharmaceutical Testing Laboratory Committee (APTLC), collaboration and reliance of an ASEAN laboratory network, sharing method development and investigating alternative reference standard procurement - Regionally assess and explore screening technologies and anti-falsification measures.	Medium	PPWG*
	9. Risk-based inspection and surveillance Conduct regular risk-based inspections and post market surveillance.	Medium	PPWG*
	10. Alerts and Recalls - Enhance sharing of rapid alerts and recalls through developing a link between the WHO Global Surveillance and Monitoring System and ASEAN Countries - Explore the development of ASEAN rapid alert system into a web-based system	Short Medium	PPWG*/PMAS ASEC, PPWG*
	11. Regulatory Strengthening - Regional support and training aligned to national NRA institutional development plans in accordance with International Standards/WHO, specifically in the following areas: - Registration, laboratory testing, risk-based post-market inspection and surveillance, GXP practices, Inspection, Pharmacovigilance.	Short, medium	AMS/AHC 3*



ACTIVITY		TIMELINE	ACTION BY
	12. Evidence-based policy and procedure		
	- Collaborate and sharing of best practice on combating SFM through online sales. - Regional sharing of best practice through dedicated ASEAN webpages. - Cross culture research between AMS.	Short	AMS/AHC 3+
		Short Medium	ASEC AMS/AHC 3+ AMS/AHC 3+
	13. Transparent legal process		
	Use of regulatory or criminal law sanctions is published by the national regulatory authorities and applied in a consistent and proportionate way.	Long	AMS/AHC 3+

Note:

This collaborative action plan is dependent on sufficient human and financial resources in order to deliver these activities. Governments, regional and international organisations should combine efforts to mobilize the necessary resources.

Legend:

Short-term: 0-2 years Medium term: 3-4 years Long-term: 5+ years

*Cross-pillar follow up for AHC3 and PPWG joint review and subsequent development/implementation as deemed appropriate.

+ Clarification provided by Lead Country Cambodia, AMS/ AHC 3+ means action as led by AHC 3

Acronyms:

- a. ACCSQ -PPWG – ASEAN Consultative Committee for Standards and Quality - Pharmaceutical Product Working Group
- b. AHC -ASEAN Health Clusters (may require cross cluster collaboration e.g. AMR under AHC 2)
- c. AMS – ASEAN Member States
- d. APC – ASEAN Pharmaceutical Club
- e. APRIA- ASEAN Pharmaceutical Research Industry Association
- f. ASEC – ASEAN Secretariat
- g. PMAS – Post Marketing Alert System
- h. WHO –World Health Organisation

Annex 2.

ASEAN VACCINE SECURITY AND SELF-RELIANCE (AVSSR)

PLAN OF ACTION 2026-2030

Programme Strategy: Promote the attainment of vaccine security and self-reliance by accelerating the operationalisation and implementation of the ASEAN Vaccine Security and Self-Reliance (AVSSR) initiative for 2026–2030.

PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	LEAD / CO-LEAD COUNTRY	ASEAN INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
CORE ACTIVITIES						
1. Strengthen regional and national vaccine capacities through the ASEAN Vaccine Network, including support for collaborative vaccine R&D, NRA harmonisation, human resource development, and other related regional initiatives, in collaboration with development partners and relevant stakeholders.	By 2030, (1) at least one regional collaborative initiative (e.g., vaccine R&D collaboration, regulatory dialogue, or joint technical activity) is implemented under the ASEAN Vaccine Network. (2) at least one regional capacity-building activity is conducted, with participation from Member States and relevant stakeholders.	1. Enhance the ASEAN Vaccine Network, including designation of national focal points, and facilitate regional collaboration in vaccine R&D through joint studies and knowledge exchange.	An ASEAN Vaccine Network established, with defined priorities for regional R&D collaboration, a regional database of institutional capacities developed, and a platform for regulatory dialogue initiated to support future harmonisation.	Thailand / TBD	Pharmaceutical Product Working Group (PPWG), ASEAN Committee on Science, Technology and Innovation (COSTI) sector	ASEAN Plus Three, IVI, The World Bank, RVMC, CEPI, Duke-NUS, NUS, WIPO, DCVMN, UK - SEA Vax Hub

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- a. **CORE** – activities that are agreed to be implemented commencing in 2026
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PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	LEAD / CO-LEAD COUNTRY	ASEAN INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
CORE ACTIVITIES						
2. Develop and mobilise a regional pooled procurement and stockpiling mechanism and, where appropriate, pilot the implementation of pooled demand among ASEAN Member States.	By 2030, (1) a conceptual framework for ASEAN regional pooled procurement and stockpiling mechanism is developed for further exploration. (2) where appropriate, at least one pilot activity on pooled demand is conducted, on a voluntary basis and subject to Member State readiness.	2. Review regional and global models for pooled procurement and stockpiling, and consult Member States on interest, feasibility, and readiness for possible regional approaches. 3. Develop a conceptual framework for a regional pooled procurement and stockpiling mechanism.	A conceptual framework for a regional pooled procurement and stockpiling mechanism is developed, reflecting Member State inputs and regional contexts. Where appropriate and subject to the agreement of interested Member States, pilot implementation of pooled demand is undertaken.	Thailand / Malaysia / Indonesia (TBC)	ADSSR, ADXSSR	ASEAN Plus Three, IVI, The World Bank, RV/MC, CEPI, NUS, UNICEF, HERA, PAHO, Africa CDC, WHO
3. Continue the development of the regional vaccine information sharing platform (ASEAN Vaccine Dashboard), including the application of artificial intelligence (AI) technologies, where appropriate, to enhance data analysis, and decision-making.	By 2030, the ASEAN Vaccine Dashboard is maintained and further developed as a regional information-sharing platform, with progress made towards enabling at least one data module for sharing among Member States.	4. Maintain and further develop the ASEAN Vaccine Dashboard as a regional platform for vaccine information sharing, including, where appropriate, AI-enabled data analysis and decision-support functions.	A comprehensive assessment of the ASEAN vaccine landscape is conducted, including Member State capacities, regional gaps, and priority needs. The findings are used to inform the development of a prioritised agenda for collaborative action.	Thailand / TBD	TBD	ASEAN Plus Three, IVI, The World Bank, RV/MC, CEPI, Duke-NUS, NUS, UNICEF, WHO

PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	LEAD / CO-LEAD COUNTRY	ASEAN INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
CORE ACTIVITIES						
4. Strengthen ASEAN-led governance and strategic partnership engagement for AVSSR to support effective coordination, sustainability, ASEAN Member State engagement, and mobilisation of technical, financial, and strategic support for AVSSR implementation.	By 2030, (1) priority areas for partner engagement are identified, and increased engagement with development partners is reflected through joint activities, technical support, or funding contributions supporting AVSSR implementation. (2) the AVSSR governance structure is strengthened, with regular coordination mechanisms in place to support implementation and regional collaboration.	5. Strengthen strategic engagement and coordination with existing and potential development partners, aligned with AVSSR objectives. 6. Facilitate joint activities and mobilise technical, financial, and strategic support for AVSSR implementation. 7. Continue the development, finalisation, and adoption of the Terms of Reference (TORs) for the AVSSR Steering Committee (AVSSR-SC), and support its operationalisation, including the designation of members and focal points.	(1) AVSSR implementation is supported by engagement with development partners and international stakeholders. Priority areas for collaboration are clearly identified and aligned with AVSSR objectives, resulting in enhanced coordination, expanded partnerships, and increased technical, financial, and strategic support. (2) AVSSR governance mechanisms are strengthened, with progress made towards the development of TORs, regular coordination facilitated through the AVSSR-SC, and sustained engagement of Member States in AVSSR implementation.	Thailand / TBD	TBD	ASEAN Plus Three, IVI, The World Bank, RV/MC, CEPI, NUS, Duke-NUS, UNICEF, HERA, PAHO, Africa CDC, WHO, UNICEF, DCVMN, WIPO, UK - SEA Vax Hub

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PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	LEAD / CO-LEAD COUNTRY	ASEAN INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
ESSENTIAL ACTIVITIES						
1. Strengthen regional and national vaccine capacities through the ASEAN Vaccine Network, including support for collaborative vaccine R&D, NRA harmonisation, human resource development, and other related regional initiatives, in collaboration with development partners and relevant stakeholders.	By 2030, (1) at least one regional collaborative initiative (e.g., vaccine R&D collaboration, regulatory dialogue, or joint technical activity) is implemented under the ASEAN Vaccine Network. (2) at least one regional capacity-building activity is conducted, with participation from Member States and relevant stakeholders.	1. Support regulatory dialogue and cooperation among NRAs, including experience sharing and capacity strengthening activities. 2. Conduct regional needs assessments to identify priority skill gaps across the vaccine value chain and organise targeted regional training programme in collaboration with development partners and relevant stakeholders.	Regional training programme on vaccine-related topics is implemented with active participation from Member States.	Thailand / TBD	Pharmaceutical Product Working Group (PPWG), ASEAN Committee on Science, Technology and Innovation (COSTI) sector	ASEAN Plus Three, IVI, The World Bank, RVMC, CEPI, Duke-NUS, NUS, WIPO, DCVMN, UK - SEA Vax Hub

PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	LEAD / CO-LEAD COUNTRY	ASEAN INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
ESSENTIAL ACTIVITIES						
2. Develop and mobilise a regional pooled procurement and stockpiling mechanism and, where appropriate, pilot the implementation of pooled demand among ASEAN Member States.	By 2030, (1) a conceptual framework for ASEAN regional pooled procurement and stockpiling mechanism is developed for further exploration; and (2) where appropriate, at least one pilot activity on pooled demand is conducted, on a voluntary basis and subject to Member State readiness.	3. Pilot the implementation of pooled demand among interested Member States, where appropriate.	A conceptual framework for a regional pooled procurement and stockpiling mechanism is developed, reflecting Member State inputs and regional contexts. Where appropriate and subject to the agreement of interested Member States, pilot implementation of pooled demand is undertaken.	Thailand / Malaysia / Indonesia (TBC)	ADSSR, ADXSSR	ASEAN Plus Three, IVI, The World Bank, RVMC, CEPI, NUS, UNICEF, HERA, PAHO, Africa CDC, WHO
3. Continue the development of the regional vaccine information sharing platform (ASEAN Vaccine Dashboard), including the application of artificial intelligence (AI) technologies, where appropriate, to enhance data analysis, and decision-making.	By 2030, the ASEAN Vaccine Dashboard is maintained and further developed as a regional information-sharing platform, with progress made towards enabling at least one data module for sharing among Member States.	4. Conduct capacity-building activities for Member States on data submission, validation, and use of the Dashboard.	A comprehensive assessment of the ASEAN vaccine landscape is conducted, including Member State capacities, regional gaps, and priority needs. The findings are used to inform the development of a prioritised agenda for collaborative action.	Thailand / TBD	TBD	ASEAN Plus Three, IVI, The World Bank, RVMC, CEPI, Duke-NUS, NUS, UNICEF, WHO

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Annex 3.

STRATEGIC PLAN OF ACTION AND IMPLEMENTATION OF ASEAN DRUG SECURITY AND SELF-RELIANCE (ADSSR) 2026 - 2030

1. Background

The ASEAN Drug Security and Self-Reliance (ADSSR) initiative was established to address the persistent challenges faced by ASEAN Member States (AMS) in ensuring continuous access to essential medicines. The initiative stems from the Regional Collaborative Strategy for ADSSR adopted at the 15th ASEAN Health Ministers Meeting (AHMM) in 2022 and was further elevated by the ASEAN Declaration of Commitment on ADSSR at the 46th ASEAN Summit in 2025.

The baseline situational analysis revealed that many AMS struggle with the supply of non-commercially viable medicines, orphan drugs, and high-cost patented products. These vulnerabilities were exacerbated during the COVID-19 pandemic, which highlighted the urgent need for a resilient regional supply chain. The 2026–2030 Strategic Plan serves as a successor to early pilot phases, transitioning from situational analysis toward full-scale operationalisation of regional manufacturing, pooled procurement, and regulatory alignment. Malaysia hosted the ASEAN Consultative Meeting on ASEAN Drug Security and Self-Reliance (ADSSR): Development of the Strategic Plan of Action and Implementation, from 23 – 25 September 2025 in Putrajaya, Malaysia. Through the inputs received from AMS this Strategic Plan of Action was developed and agreed during the meeting

2. Definition

Drug security is defined as sustained supply as well as uninterrupted access to medicines used for health promotion, prevention, treatment, rehabilitation and palliative care purposes at all times and during public health emergency preparedness in assured quantity and quality.

Drug self-reliance is the capability of a country or region to warrant a sustainable amount of drug supply in time of normal usage or emergency without relying too much help from others. Drug security and self-reliance is crucial throughout the drug's life cycle starting from the production, registration, procurement until distribution and supply chain to ensure availability of safe, effective and quality assured medicine.

3. Vision

A resilient and self-reliant ASEAN Community with equitable access to safe, affordable, and quality-assured medicines, ensuring no one is left behind during public health emergencies and at all times



4. Mission

To develop the collaborative frameworks, technical guidelines, and exchange mechanisms necessary to reduce regional supply vulnerabilities and leverage collective strengths across the entire drug life cycle among all ASEAN Member States

5. Scope of collaboration

ADSSR Framework serves as a reference for ASEAN Member States and various stakeholders across the ASEAN region and globally to coordinate and contribute to this regional effort, encompassing collaborative efforts across three (3) important scopes:

Access to essential medicines, non-commercially viable medicines (such as orphan medicines and antidotes), and high-cost medicines and biological products;

- i. Ensuring availability during public health emergencies and at all times; and
- ii. Covering the entire process from production, registration, and procurement to distribution and supply chain management.

6. References

- i. ASEAN Declaration of Commitment on ASEAN Drug Security and Self-Reliance (ADSSR); https://asean.org/wp-content/uploads/2025/05/11.-ASEAN-Declaration-of-Commitment-on-ADSSR-AHMM_adopted.pdf
- ii. Situational Analysis and Feasibility of Regional Collaboration to Improve ASEAN Drug Security and Self-Reliance (ADSSR) Jakarta: ASEAN Secretariat, January 2023'; <https://asean.org/book/situational-analysis-and-feasibility-of-regional-collaboration-to-improve-asean-drug-security-and-self-reliance-adssr/>



Table 1: Strategic Plan of Action & Implementation of ASEAN Drug Security & Self-Reliance (ADSSR) for 2026-2030

Aim: To advance ASEAN toward regional readiness by establishing shared information networks, enhancing collective expert skills, and testing collaborative models to ensure the sustainable supply and uninterrupted access to medicines

PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	EXPECTED TIMELINE	LEAD / CO-LEAD COUNTRY	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
CORE ACTIVITIES							
1. Establish the regional governance framework for the ADSSR, ensuring effective coordination among AMS, relevant sectoral bodies, and stakeholders to achieve sustainable regional drug security and self-reliance	Adoption of the ADSSR Regional Governance	1. Conduct a regional mapping of key pharmaceutical actors, including: a) Manufacturers: To assess production capacities for essential and orphan medicines. b) Distributors: To ensure an uninterrupted supply chain and availability of medicines. c) Clinical Trial & Pre-clinical Centres: To facilitate R&D and trials for diseases unique to the region	- At least one (1) joint consultative meeting with relevant stakeholders organised. - The database of mapped manufacturers (innovator and generic products, MNC, API manufacturers), distributors, and R&D / clinical trial centres across the region - ADSSR governance body with defined roles and TOR	2026 - 2030	Malaysia	PPWG COSTI Partners	MOH Malaysia, Multiple partners
		2. Develop the Terms of Reference (TOR) and working mechanisms for the ADSSR governance to manage regional collaboration.					

PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	EXPECTED TIMELINE	LEAD / CO-LEAD COUNTRY	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
CORE ACTIVITIES							
3. Organise joint consultative meetings with relevant stakeholders including PPWG, private sectors etc.							
2. Implement joint research and development initiatives, including collaborative clinical trials, to avoid duplication, accelerate the availability of medicines, and strengthen collective drug security & self-reliance	Establish an ASEAN Pharmaceutical R&D Network that adopts a common priority medicine list and initiates at least one regional pilot project or collaborative clinical trial	4. Identify ASEAN Priority Medicine List for R&D. 5. Develop ASEAN collaborative R&D framework.	- List of target medicines for collaboration. - Framework for regional collaborative research and/or clinical trials developed.	2027- 2028	Malaysia/ Indonesia	COSTI PPWG Partners	MOH Malaysia (IMR & CRM), MOH Indonesia, AMS participants Partners

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PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	EXPECTED TIMELINE	LEAD / CO-LEAD COUNTRY	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
CORE ACTIVITIES							
3. Conduct a feasibility study on establishment of a co-funded, collaborative R&D network for drug discovery to streamline research and develop medicines tailored to regional needs	Complete and adopt a Feasibility Study Report that outlines the financial models, legal frameworks, and resource requirements for a sustainable, co-funded ASEAN Drug Discovery Network	6. Conduct feasibility study that a) A situational analysis to identify potential barriers to long-term funding and propose mitigation strategies b) Analyse the infrastructure gap c) Evaluate various co-funding models, including government contributions, public-private partnerships, and grants from development partners d) Analyse national and regional laws to propose a framework for sharing R&D costs and the resulting IP or patents from joint drug discovery	● Report for the feasibility study and proposal on Regional Pharmaceutical R&D Co-funding Framework (if the initiative found to be feasible)	2027 - 2030	Malaysia/ Thailand	COSTI PPWG Partners	MOH Malaysia (CRM), DOPH Thailand, AMS participants Partners

PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	EXPECTED TIMELINE	LEAD / CO-LEAD COUNTRY	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
CORE ACTIVITIES							
4. Develop the regional stockpiling mechanism for essential and emergency medicines to ensure an uninterrupted and timely supply across ASEAN Member States, especially during public health emergencies	Establish an ASEAN Regional Stockpiling Mechanism with a finalized common list of medicines	7. Determine a common list of essential, life-saving, orphan medicines and non-commercially viable medicines (NCVM) including antidotes to be included in the regional stockpile. 8. Explore and develop a model for regional stockpiling by reviewing existing national stockpiling models and identify gaps in the regional capacity to respond to outbreaks or disasters	• A formalized and updated list of regional stockpiling medicines. • Model for regional stockpiling developed	2030	Thailand/ Brunei/ Singapore	PPWG AVSSR ADxSSR RRMS ICAPS Partners	TBD
5. Explore and develop a regional mechanism for monitoring and addressing drug shortages, focusing on establishing common definitions, voluntary reporting guidance, and identifying regional supply chain vulnerabilities	Complete a Regional Situational Analysis on drug shortages and develop regional guidance for drug shortage reporting that outlines shared definitions and communication channels	9. Conduct a situational analysis on drug shortage among AMS focusing on establishing common definitions, voluntary reporting guidance, and identifying regional supply chain vulnerabilities.	• A report on drug shortage in ASEAN	2030	Philippines	PPWG Partners	TBD

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CORE ACTIVITIES							
6. Enhance the utilisation of the Price Information Exchange for Medicines (PIEMEDS) platform among ASEAN Member States to promote price transparency and support informed decision-making in medicine procurement and pricing policy.	Increase the number of Member States actively contributing to PIEMEDS Initiate regional forum on drug transparency and pricing policy	10. Conduct a survey on utilisation of PIEMEDS among AMS. 11. Undertake benchmarking and survey on price structures and pricing policies to inform evidence-based decision-making and enhance access to essential and innovative medicines. 12. Initiate a regional forum on medicines price transparency and pricing policies to facilitate dialogue, knowledge exchange, discussions, and stakeholder networking among ASEAN Member States.	• A report on the utilisation of PIEMEDS among AMS • Situation report on medicine price structures and pricing policies among AMS • Policy recommendations on medicines pricing to enhance access to affordable medicines	2027 - 2028	Philippines/ Indonesia	WHO (WPRO)	WHO (TBD)

PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	EXPECTED TIMELINE	LEAD / CO-LEAD COUNTRY	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
CORE ACTIVITIES							
7. Coordinate and operationalize the regional framework and financial mechanism for sustainable pooled procurement of medicines, ensuring effective coordination among AMS and relevant sectoral bodies.	Implementation of pooled procurement of medicines in ASEAN. Procurement of Medicines in ASEAN.	13. Coordinate with relevant stakeholders in the implementation process for pooled procurement of medicines. 14. Identify the criteria/ list of priority medicines for pooled procurement of medicines	- Participation and engagement with relevant stakeholders in development and implementation of regional pooled procurement of medicines. - List / Criteria of Priority Medicines for Pooled Procurement	2027 - 2028	Malaysia/ Philippines/ Singapore/ Thailand	PPWG AVSSR ADxSSR Partners	MOH Malaysia, DOH Philippines, MOH Singapore, DOPH Thailand AMS participants Partners
8. Establish a regional platform for sharing best practices, technical expertise and develop capacity building in managing drug security and self-reliance challenges.	<i>[No Core activity identified under this Programme Objective]</i>						

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PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	EXPECTED TIMELINE	LEAD / CO-LEAD COUNTRY	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
ESSENTIAL ACTIVITIES							
1. Establish the regional governance framework for the ADSSR, ensuring effective coordination among AMS, relevant sectoral bodies, and stakeholders to achieve sustainable regional drug security and self-reliance		<i>[No Essential activity identified under this Programme Objective]</i>					
2. Implement joint research and development initiatives, including collaborative clinical trials, to avoid duplication, accelerate the availability of medicines, and strengthen collective drug security & self-reliance	Establish an ASEAN Pharmaceutical R&D Network that adopts a common priority medicine list and initiates at least one regional pilot project or collaborative clinical trial	1. Initiate at least one regional pilot R&D project or joint clinical trial for a priority medicine	• At least one (1) regional pilot R&D.	2030	Malaysia/ Indonesia	COSTI PPWG Partners	MOH Malaysia (IMR & CRM), MOH Indonesia, AMS participants Partners

PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	EXPECTED TIMELINE	LEAD / CO-LEAD COUNTRY	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
ESSENTIAL ACTIVITIES							
3. Conduct a feasibility study on establishment of a co-funded, collaborative R&D network for drug discovery to streamline research and develop medicines tailored to regional needs		<i>[No Essential activity identified under this Programme Objective]</i>					
4. Develop the regional stockpiling mechanism for essential and emergency medicines to ensure an uninterrupted and timely supply across ASEAN Member States, especially during public health emergencies		<i>[No Essential activity identified under this Programme Objective]</i>					





PROGRAMME OBJECTIVES	PROGRAMME KEY PERFORMANCE TARGETS	PROPOSED ACTIVITIES FOR 2026-2030	EXPECTED OUTPUTS	EXPECTED TIMELINE	LEAD / CO-LEAD COUNTRY	INTER-PILLAR/ INTER-SECTORAL/ INTER-CLUSTER	SOURCE OF SUPPORT
ESSENTIAL ACTIVITIES							
5. Explore and develop a regional mechanism for monitoring and addressing drug shortages, focusing on establishing common definitions, voluntary reporting guidance, and identifying regional supply chain vulnerabilities		<i>[No Essential activity identified under this Programme Objective]</i>					
6. Enhance the utilisation of the Price Information Exchange for Medicines (PIEMEDS) platform among ASEAN Member States to promote price transparency and support informed decision-making in medicine procurement and pricing policy.	Increase the number of Member States actively contributing to PIEMEDS		2. Conduct retraining and re-orientation of PIEMEDS or organise regional training sessions for procurement officers on how to effectively analyse PIEMEDS data to strengthen national negotiation power with suppliers.	At least one (1) training on PIEMEDS. Updated PIEMEDS Database	2028 - 2029	Philippines/ Indonesia	WHO (WPRO) WHO (TBD)

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ESSENTIAL ACTIVITIES							
7. Coordinate and operationalize the regional framework and financial mechanism for sustainable pooled procurement of medicines, ensuring effective coordination among AMS and relevant sectoral bodies.	Implementation of pooled procurement of medicines in ASEAN.	3. Conduct one pilot regional pooled procurement of medicines among AMS.	At least one (1) pilot regional pooled procurement of medicines.	2030	Malaysia/ Philippines/ Singapore/ Thailand	PPWG AVSSR ADxSSR Partners	MOH Malaysia, DOH Philippines, MOH Singapore, DOPH Thailand AMS participants Partners
8. Establish a regional platform for sharing best practices, technical expertise and develop capacity building in managing drug security and self-reliance challenges.	Develop information sharing platform and capacity building among AMS in ensuring drug security & self-reliance	4. Conduct capacity building programme or training on various areas 5. Organise webinar series on various topics related to drug security & self-reliance	- At least one (1) capacity building or training conducted - At least one (1) information sharing conducted	2030	Thailand	iCAPS Partners	TBD

